

**CLARE COUNTY ROAD COMMISSION  
FINANCIAL REPORT  
SEPTEMBER 30, 2015**

CLARE COUNTY

BOARD OF COUNTY ROAD COMMISSIONERS

Richard Haynak  
Commissioner

Michael Duggan  
Commissioner

Julie Lightfoot  
Commissioner

Deepak Gupta  
Manager

Kim Kimmel  
Finance Director

Suzette Michalski  
Administrative Assistant

CLARE COUNTY ROAD COMMISSION

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