CLARE COUNTY ROAD COMMISSION

Minutes of the regular meeting of the Board of County Road Commissioners of Clare County, Michigan, hereinafter referred to as the Board, held at its office at 3900 East Mannsiding Road, Harrison, Michigan on February 19, 2020.

The meeting was called to order at 9:00 a.m. by Commissioner Richard Haynak. Commissioners present: Timothy Haskin, Richard Haynak and Karen Hulliberger. Commissioners absent: none.

Staff present: Dewayne Rogers, Manager; Kimberly Jones, Finance Director/Board Secretary; Al Leonard, Engineer-Tech.; Aric McNeilly, Road Maintenance Foreman; David Bondie, Asst. Road Maintenance Foreman and Delos Blain, Shop Foreman.

Guests present: Marion and Robert Waite, Lincoln Township residents; Ron Poremba, Frost Township resident; Steven Sentz and Lt. Mike Bailey, Clare County Sheriff Department; Mike Haley, Hayes Township Trustee.

Pledge of Allegiance.

The minutes of the January 15, 2020 meeting were read and approved as read.

The fund balance report was presented and discussed. On a motion by Commissioner Haskin, seconded by Commissioner Hulliberger and approved unanimously, it was moved to approve payments for: AP (73128-73188), Payroll PE 1/12, 1/29, 2/12 (#53138-53184; 7592-7726), MERS and HRA totaling \$687,887.37.

Mike Haley, Hayes Township Trustee; requested an update on the completion of the Mostetler Bridge. CCRC Commissioners commented and discussed a commitment date or possibly rebid. Al Leonard, Engineer-Tech and Dewayne Rogers, Manager; stated Reith-Riley is still on strike and we should have updated information in April.

Marion Waite, Lincoln Township resident; discussed naming roads; drainage issues at 3780 and 3730 S. Finley Lk and clear vision issue from snow plowing near corner. Dave Bondie, Asst. Road Maint. Foreman, will look into all issues.

2020 Cash Budget was discussed. Manager, Dewayne Rogers, discussed gravel projects and township/other municipality cost sharing, project priority, staffing, and timeframe. Routine maintenance was discussed along with other budget details. On a motion by Commissioner Haskin, seconded by Commissioner Haynak and carried unanimously, it was moved to approve the 2020 Cash Budget, including equipment and construction attachments. A copy of the approved budget will be following these minutes.

Weighmaster services were discussed in detail. Sgt. Steven Sentz and Lt. Mike Bailey were in attendance. Sgt. Sentz discussed the following: 2018 enforcement, tickets/fines and who receives fine dollars. Sgt. Sentz and Lt. Bailey discussed vehicle, equipment and safety needs in detail. On a motion by Commissioner Haskin, seconded by Commissioner Hulliberger and carried unanimously, it was approved to increase the Weighmaster Contract for Services for 2020 from \$15,000.00 to \$20,000.00; repair Tahoe and install/repair with weighmaster equipment, i.e. laptop, etc. For 2021, a quote for weighmaster vehicle and equipment needs from CCSD was requested approximately October — December of 2020 for CCRC 2021 budget.

2020 Organizational Chart was discussed. It was a consensus of the Board to table until next meeting.

Delos Blain, Shop Foreman, gave a brief shop report.

Aric McNeilly, Road Maint. Foreman and Dave Bondie, Asst. Road Foreman; gave an updated road report. Discussed road concerns, current road conditions and salt usage.

Dewayne Rogers, Manager; discussed Christopher Wiley on Finley Lk. Rd. and updated the Board that he will be looking into this issue; he has been working and communicating with staff on projects and budget; working on bridge map and bi-annual bridge inspection; possible job postings; looking into CCRC staff having a project crew and bridge crew.

Commissioner Haskin mentioned bridge on Athey in Hamilton Township. Aric McNeilly, Road Maintenance Foreman, stated that he talked to the resident and it has been scheduled to be fixed in spring.

There being no further business to come before the Box	ard, the meeting was adjourned at 10:33 a.m.
Kimberly Jones, Finance Director/Board Secretary	Richard Haynak, Chairman

Clare County Road Commission

approved 2/19/2020

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Harrison, MI 48625	2014	2015	2016	2017	2018	2019	Average	2018	2019	2020 BUDGET	Hote
03/04/20	Actual	Actual	Actual	Actual	Actual	Actual	Annual	BUDGET	BUDGET	BUDGET	L
MTF Mi Transport Funds (546.1,2,4,7,9)	3,590,661	4,124,187	3,908,469	4,919,731	5,409,515	5,752,267	4,300,458	5,135,400	5,628,733	6,656,653	Г
MTF Build MI Fund (546.3,5,8,10)	124,596	129,185	126,419	125,620	125,167	126,433	125,486	127,000	127,000	127,000	_
MTF Local Agency Disb (560.2)	124,000	0	455,744	0	751,072	348,925	194,468	0	343,922	0	_
MDOT Forest Funds (548)	70,391	70,391	70,390	70,390	70,389	70,389	70,390	70,000	70,390	70,390	1
MDOT Maint Contract (078.001)	1,055,632	921,240	798,718	736,736	824,623	908,216	888,494	1,070,000	1,070,000	1,059,701	-
MDOT Non-Maint (078.2)	24,944	207,377	224,287	173,448	48,014	123,673	159,191	0	0	0	
MDOT State Maint Adv (328.1,2)	29,876	-575	24,172	-3,936	-58,744	8,284	12,375	0	0	0	
MDOT Turnbacks (550)	128,729	132,117	137,630	152,201	190,950	201,625	149,015	135,000	140,000	150,000	
Permits (040.011,451)	18,518	28,025	22,475	29,635	29,875	23,325	23,541	20,000	22,500	25,000	
Township Contributions, Const (080)	474,144	890,315	1,188,381	1,147,673	716,071	41,325	806,237	47,000	752,823	1,420,221	l
Township SAD (080)	23,778	21,551	21,693	21,693	16,422	16,422	21,440	16,422	16,422	0	Γ
Interest Received (665)	2,548	4,051	3,495	4,682	8,221	10,000	4,697	3,500	7,000	9,000	
Sale of Equipment (693.1, 688)		2,630	0	950	33,555	37,700	16,074	5,000	33,500	15,000	
Insurance Refund (Liabil, wc) (719,882)	106,842	114,058	66,286	130,419	40,046	52,644	85,629	100,000	75,000	50,000	
Misc Revenues (040.AR, .643,.675,546.6,.716,515.802,51	260,086	62,967	44,617	45,283	269,797	50,000	102,457	45,000	75,000	50,000	_
Total Revenue	5,910,745	6,707,519	7,092,776	7,554,525	8,474,973	7,771,229	6,959,951	6,774,322	8,362,290	9,632,965	ij.
6= MDOT budget 1,095,401 (-) FY17 audit due \$35,700										40 1-11	
	2014	2015	2016	2017	2018	2019	Average	2018	2019	2020	N±
Expenditure Summary	Actual	Actual	Actual	Actual	Actual	Actual	Annual	BUDGET	BUDGET	BUDGET	L
Labor	2,633,822	2,616,633	3,168,567	3,501,448	3,522,688	3,698,541	2,919,941	3,399,763	3,838,888	4,133,888	-
Shop/Equipment	1,049,859	1,298,888	1,345,097	1,365,707	1,437,578	1,817,513	1,391,556	1,316,700	1,999,000	1,068,760	-
Administration	228,773	224,998	199,899	226,111	203,557	254,099	217,618	249,000	226,000	236,000	_
Building	54,566	47,401	51,544	48,816	52,487	50,283	51,042	55,000	54,200	55,250	-
Maintenance & Construction	1,395,679	2,137,304	2,890,743	2,698,668	2,922,148	2,451,431	2,289,097	1,906,000	3,435,136	4,109,067	
Traffic Safety	21,999	15,566	34,895	47,182	36,278	22,139	24,419	40,000	40,000	30,000	=
Total Expenditures	5,384,698	6,340,790	7,690,745	7,887,932	8,174,736	8,294,007	6,893,672	6,966,463	9,593,224	9,632,965	L
TOTAL REVENUE/EXPENDITURES	526,047	366,729	(597,969)	(333,407)	300,237	(522,778)		(192,140)	(1,230,933)	2,790,191	
Cash Balance	2,234,013	2,222,509	1,169,038	1,191,746	911,805	437,156				9,632,965	
Cash Balance Investment Balance	1,722,856	1,732,837	1,749,443	1,756,823	1,973,332	2,353,035				9.632.965	
Ending Fund Balance @ CY End	3,956,869	3,955,346	2,918,481	2,948,570	2,885,136	2,790,191				2,790,191	
Budgeted Fund Balance - ALL ESTIMATED	- 0,000,000		2,668,000	2,410,846	2,400,000	2,400,000			1		
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Clare County Road Commission

approved 2/19/2020

Harrison, MI 48625 03/04/20	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actual	Average Annual	2018 BUDGET	2019 BUDGET	2020 BUDGET	Piches
Expenditure - Labor Detail	"	- II									
Wages											33
Gross Wages (001.000 Labor)	1,492,166	1,487,983	1,782,285	1,960,132	1,924,008	1,986,551	1,659,151	1,925,000	2,175,000	2,175,000)
Sub-Total	1,492,166	1,487,983	1,782,285	1,960,132	1,924,008	1,986,551	1,659,151	1,925,000	2,175,000	2,175,000	1
Payroll Expenses											
FICA (715) (7.65%)	112,494	116,054	136,558	148,235	145,537	151,971	126,742	147,263	166,388	166,388	
Hospitalization (716)	435,043	453,110	413,034	489,922	594,642	700,000	498,936	475,000	600,000	800,000	
Life, Accident & Disability (717)	6,015	5,179	6,933	6,713	6,302	6,920	6,354	7,500	7,500	7,500	
Retirement (MERS) (718)	530,061	474,931	750,000	750,000	750,000	750,000	547,158	750,000	750,000	875,000	,
Worker's Compensation (719)	57,812	. 79,376	79,757	140,568	102,199	103,099	80,837	90,000	140,000	110,000	
Unemployment (720)	231	0	0	5,878			764	5,000	0	0	,
Sub-Total	1,141,656	1,128,650	1,386,282	1,541,316	1,598,680	1,711,990	1,260,790	1,474,763	1,663,888	1,958,888	,
Total Labor Expense	2,633,822	2,616,633	3,168,567	3,501,448	3,522,688	3,698,541	2,919,941	3,399,763	3,838,888	4,133,888	

Clare County Road Commission

approved 2/19/2020

Harrison, MI 48625 03/04/20	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actuai	Average Annual	2018 BUDGET	2019 BUDGET	2020 BUDGET	Pécine
Expenditure - Shop/Equipment Det	ail					_					
Parts, Tires & Blades											
Parts (110.1,740.1)	112,333	150,650	142,972	214,573	178,551	170,253	148,374	150,000	175,000	175,000	,
Tires (110.6,740.6)	33,887	41,533	39,819	56,272	46,293	38,068	38,286	50,000	50,000	50,000	·
Blades (110.7,740.7)	37,193	44,194	53,597	64,210	111,324	44,274	58,710	50,000	50,000	50,000	ı
Sub-Total	183,413	236,377	236,388	335,055	336,168	252,596	245,370	250,000	275,000	275,000	
Fuel & Lubricants											88
Fuel (110.2,740.2)	477,439	246,345	251,126	311,631	380,863	354,825	369,652	300,000	410,000	375,000	,
Oil (110.3)	30,472	27,631	20,218	26,383	22,948	37,703	26,975	20,000	30,000	35,000	<u>ار</u>
Grease (110.4)	3,158	4,424	4,291	2,930	4,321	2,260	3,463	4,000	45,000	4,000	1
Sub-Total	511,069	278,400	275,635	340,944	408,132	394,789	400,090	324,000	485,000	414,000	
Supplies											38
Postage/Freight (727)	5,090	4,994	5,246	5,228	3,871	5,758	4,724	5,500	5,000	6,000	,
Welding (733)	4,525	3,519	3,519	4,387	3,588	2,777	3,635	4,500	4,000	4,500	,
Shop (735)	30,393	36,675	38,623	41,416	33,023	28,950	33,350	35,000	40,000	40,000	
Small Shop Tools (935)	1,770	7,593	8,232	4,902	7,062	3,364	4,715	6,000	17,500	10,000	
Sub-Total	41,778	52,781	55,620	55,933	47,544	40,850	46,424	51,000	66,500	60,500	
Repairs & Services	000000000000000000000000000000000000000										
Drug Testing Exp (721)	3,618	4,099	3,509	2,660	4,213	2,535	3,201	4,000	4,000	4,000	
Laundry (806)	4,913	4,579	4,072	4,436	5,184	5,709	4,609	5,000	5,000	5,500	4
Garage, Grounds, Yard (931,932)	24,039	27,221	51,401	43,363	50,085	18,514	30,431	25,000	50,000	25,000)
Sub-Total	32,570	35,899	58,982	50,459	59,482	26,758	38,241	34,000	59,000	34,500)
Capital Outlay											
C/O - Bldg & Grounds (970.975, .979)	78,030	69,692	48,781	8,283	84,314	18,308	55,473	50,000	5,000	14,760	1
C/O - Road Equipment (976.970.976)	191,603	597,968	654,237	557,687	443,890	1,073,595	581,842	527,700	1,104,000	241,500	4
C/O - Shop Equipment (970.977)	10,746	9,009	15,454	17,346	58,048	5,091	20,822	80,000	4,500	23,500	
C/O - Eng. Equipment (970.978)	650	18,762	0	0	o	5,527	3,293		0	5,000	3
Sub-Total	281,029	695,431	718,472	583,316	586,252	1,102,521	661,431	657,700	1,113,500	284,760	
Total Shop Expense	1,049,859	1,298,888	1,345,097	1,365,707	1,437,578	1,817,513	1,391,556	1,316,700	1,999,000	1,068,760	

^{1 = \$5}k electrical 60x120 pole barn, Lrg Equipment Gates, 2 = Misc. garage tools (Welder 5k, Plasma 3.5k, Hoist 5k), 3= Computer/software upgrades (\$15k)

Clare County Road Commission

approved 2/19/2020

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Harrison, MI 48625 03/04/20	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actual	Average Annual	2018 BUDGET	2019 BUDGET	2020 BUDGET	Notes
Expenditure - Administrative Detail											
Supplies											
Postage (515.727)	1,254	893	1,222	686	834	1,700	1,138	1,500	1,000	1,000)
Office (515.728)	5,372	5,064	8,435	5,294	2,875	4,476	4,714	6,000	5,000	5,000	<u> </u>
Printing (515.736)	799	320	157	460	1,564	516	903	500	1,000	1,000	4
Advertising (874)	2,058	1,181	664	880	975	1,649	1,177	1,000	1,000	1,500	_
Sub-Total	9,483	7,458	10,478	7,320	6,248	8,340	7,932	9,000	8,000	8,500	
Services											333
Dues (515.730)	7,627	10,380	9,956	15,272	11,489	12,013	10,209	11,000	12,000	12,000	1
Legal, Accounting (515.803,804)	31,936	13,042	22,455	22,355	21,982	62,636	27,961	35,000	25,000	30,000	,
Insurance (Liabil,Property) (511,514,515.882)	141,447	146,097	136,063	145,007	144,005	154,285	144,691	148,000	150,000	160,000	_
Miscellaneous (515.955,877)	1,473	3,962	2,465	4,129	3,431	1,532	2,693	3,000	3,000	2,500)
Sub-Total	182,483	173,481	170,939	186,763	180,907	230,466	185,555	197,000	190,000	204,500	_
Travel											3.7
Travel, Training, Education (861)	12,447	19,127	16,341	16,029	12,216	12,973	13,475	18,000	18,000	18,000	,
Sub-Total	12,447	19,127	16,341	16,029	12,216	12,973	13,475	18,000	18,000	18,000	
Installment Payments											
Debt Principal Exp, c/o Land (970,991,995,995)	O	0	0	0	o	0	0	0	0	0	
Interest Exp (995.001-005)	0	o	0	0	0	0	0	0	0	0	
Sub-Total	0	0	0	0	o	0	0	0	0	0	
Capital Outlay											
C/O - Office Equipment (970.980)	24,360	24,932	2,141	15,999	4,186	2,320	12,179	25,000	10,000	5,000	3
Sub-Total	24,360	24,932	2,141	15,999	4,186	2,320	12,179	25,000	10,000	5,000	_
Total Administrative Expense	228,773	224,998	199,899	226,111	203,557	254,099	219,140	249,000	226,000	236,000	

3= Computer/software upgrades (\$15k)

Utilities										
Phone, IT/Data, Security (807, 851, ALL)	11,539	8,036	16,894	12,168	14,360	13,074	13,156	10,000	15,000	16,000
Electricity (921, ALL)	19,563	21,508	20,169	21,695	22,226	22,905	20,940	25,000	23,000	23,000
Heating (922, ALL)	20,905	14,862	11,096	11,118	12,684	11,096	13,980	15,000	13,000	13,000
Janitor (731)	2,559	2,995	3,385	3,835	3,217	3,209	2,966	5,000	3,200	3,250
Sub-Total	54,566	47,401	51,544	48,816	52,487	50,283	51,042	55,000	54,200	55,250
Total Building Expense	54,566	47,401	51,544	48,816	52,487	50,283	51,042	55,000	54,200	55,250

Clare County Road Commission

2,890,743

approved 2/19/2020 2018 2019 2020 2017 2018 2019 Harrison, MI 48625 2014 2015 2016 Average BUDGET **BUDGET** BUDGET Actual **Actual** Actual Actual Actual Annual 03/04/20 Actual Expenditure - Road Maintanence / Construction Detail Maintenance 14,871 10,865 15,621 16,316 23,464 21,462 15,083 17.500 25,000 25,000 Safety (734) 13,822 5,000 10,409 308 5,019 3,705 5.000 5.000 Sand (109.2) 36,455 25,000 Stone (109.4,763) 7,424 14.895 6,782 3,107 22,035 12,135 10,000 15,000 255,070 250,000 83.962 69,789 93,677 162,920 98,690 107,333 105,000 180,000 Salt (109.8) 6.506 7,529 1.756 1.471 1,494 2,020 3,718 5,000 1,500 2,000 Brine (765) 45,000 25.000 Bituminous Mixes (109.010,012,013,768,774) 41,869 29,266 37,234 12.858 27,078 17,984 26,687 30,000 50,000 50,000 Culverts (109.030,771) 14,853 15,200 40.820 30.542 47.676 48,207 27,780 50,000 10,000 206 18,474 8,855 10,855 21,594 9,897 9,807 10,000 22,000 Other (posts, grass seed, etc.) 2,500 6,000 8,000 Contract Work, Minor Services (780) 1,556 1,267 1,302 1.052 7,136 7,627 3,340 75,000 State Maint Contract Exp (792) 43,753 226,218 75,238 182,875 68,443 249,022 140,645 125,000 125,000 459,500 475.000 225,409 393,811 281,285 427.015 332,030 647,146 350,234 375,000 Sub-Total Construction 70,000 32,456 66,901 83,811 71,895 62,442 65,226 55,839 80,000 80,000 Striping Service (773) 2.924.067 Contractor Services (801.803.707.6.762.1 974,099 1,049,129 2,214,011 1,979,977 1,870,445 1,274,187 1,524,121 925,000 2,392,636 117,756 87,142 133,941 90,872 66,051 192,467 105,873 100,000 153,000 100,000 Engineering Services (802)-ALL 69,796 83,883 91,016 145,267 179,020 178,036 105,860 200,000 200,000 200,000 Gravel (109.3, 762) 6,777 409,639 129,748 8,463 285,744 180,963 135,287 226,000 150,000 340,000 Payments to MDOT (805) 1,531,000 2,975,636 3,634,067 5 1,170,270 1,743,493 2,609,458 2,271,653 2,590,118 1,804,285 1,938,863

2,698,668

2,922,148

2,451,431

2,289,097

1,906,000

3,435,136

4,109,067

5=see 2019 Construction sheet attached

Total Road Maint/ Constr Expense

Sub-Total

1,395,679

2,137,304

Clare County Road Commission

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Harrison, MI 48625	2014	2015	2016	2017	2018	2019	Average	2018	2019 BUDGET	2020 BUDGET	Notes
03/04/20	1	Actual	Actual	Actual	Actual	Actual	Annual	BUDGET	BUDGET	BODGET	
Expenditure - Traffic Safety Detail											
Materials											
Traffic Control Supplies (109.031,514.732,735,790)	21,999	15,566	34,895	40,729	36,278	22,139	23,609	40,000	40,000	30,000	
Sub-Total	21,999	15,566	34,895	40,729	36,278	22,139	23,609	40,000	40,000	30,000	
Capital Outlay											
C/O Traffic Equipment	0	0	0	6,453	0	0	810				
Sub-Total	0	Ö	0	6,453	0	0	810	0	0	C	
Total Traffic Safety Expense	21,999	15,566	34,895	47,182	36,278	22,139	24,419	40,000	40,000	30,000	
Total Expenditures	5,384,698	6,340,790	7,690,745	7,887,932	8,174,736	8,294,007	6,895,195	6,966,463	9,593,224	9,632,965	5

Proposed 2020 Equipment/Shop Budget (#4 attachment)

Clare County Road Commission

03/04/20

Item	Description	Qty	Each	Total	Comments
2020					
1	Blade Truck - Build	1	\$ 143,500	\$ 143,500	Build only, replace #208 (state)
4	Pickup	1	\$ 38,000	\$ 38,000	Foreman
5	Chipper	1	\$ 60,000	\$ 60,000	
			TOTAL	\$ 241,500	

NOTES:

A Costs are approximate. Actual costs may be more or less.

B List and priorities may change.

Sell:	Grader #52	
	Shoulder Machine #132	2,000.00
	Straight Plow #113	3,000.00
	AMZ Machine #335	5,000.00
	Misc Equip	5,000.00
	Total (Line 18 Revenue)	\$ 15,000.00

Proposed

2020 Construction Budget (#5 attachment) Clare County Road Commission

03/04/20

Engineering	Tw	p Revenue		Fe	ederal/State	Proje	ect Expense	
Project Engineering Services					9	\$	100,000	Engineering Services (802)
TOTAL				<u> </u>		\$	100,000	
Road Construction	Tw	Revenue		Fe	ederal/State	Proje	ect Expense	
FAP - STP, State D (2020 C & S 21.33 ml.)			0 1	\$	604,877	\$	150,000	Payment to MDOT*
FAP - Small Urban Grant (Vandecar Bridge)	\$	95,000		\$	760,000	\$	190,000	50/50 split w/ Village of Farwell
Spruce St. (City of Harrison)	1000					\$	155,113	
Bridge Maintenance (Partridge Ave.)	ALS				10.5	S	6,000	remainder from 2019
2019 - carryover projects	1							
19 - P1 - Harding - gravel (Lincoln)	S	51,000						Completed - not billed
19 - P1 - Surrey - gravel (Sheridan)	5	35,000						Completed - not billed
19 - P1 - Meredith Grade - gravel (Franklin)	\$	30,000				S	57.281	50/50
19 - P1 - Bass Lk - gravel (Hatton)	\$	15,000				\$	15,000	
19 - P2 - Long Lk - gravel (Summerfield)	5	89,500				S	89.500	
19 - P2 - Clarence - gravel (Greenwood)	S	72,233				\$	72,233	
19 - P2 - LOP Sub#1 - gravel (Freeman)	5	112,040				\$	20,000	30/30
19 - P2 - Ridge Rd, Ball Ave, E. Long Lk - gravel (Frost)	5	70,000				S	70.000	EO/EO
2020 - projected projects	+	70,000		+		3	70,000	30/30
20 - Adams - gravel (Hatton/Grant)	+	100.000		-		0	100.000	FOIFO HAVE AGE OF THE
	\$	40,000		\vdash		\$	100,000	
20 - Springwood Lake - gravel (Hamilton)	\$			-		\$	40,000	THE REAL PROPERTY AND ADDRESS OF THE PERTY
20 - Willow - gravel (Grant)	\$	38,500		-		\$	38,500	
20 - Keehn - gravel (Winterfield)	\$	80,000		-		\$	80,000	
20 - Grant Rd - gravel (Grant)	\$	39,000	-	-	200 6	\$	39,000	50/50
18 - White Birch, Deep Woods - overlay (Grant)	\$	82,500		-				Completed - not billed
18 - Washington - overlay (Grant)	\$	50,000		_				Completed - not billed
19 - Columbus - overlay (Grant)	\$	55,000			-010			Completed - not billed
19 - Harding, Oak Grv, Cherry Grv - everlay (Greenwood)	\$	19,994						Completed - not billed
19 - Lake St - chip seal (Lincoln)	\$	1,629						Completed - not billed
19 - North Rd - overlay (Surrey)	\$	68,825						Completed - not billed
19 - Ashard Rd, Grass Lk - overlay (Freeman)	\$	80,000						Completed - not billed
19 - Dover - overlay (Grant)	\$	50,000	44			\$	40,000	
19 - Mannsiding - overlay (Hatton)			-			\$	165,631	CCRC (1.96 ml Clare to Cornwell)
19 - Mostetler - overlay (Hayes)	\$	70,000			3 3 5			
19 - Larch Rd - overlay (Hayes)	\$	56,000	88			\$	40,000	No.
19 - Park St - overlay (Lincoln)	\$	9.000	50/50			\$	9,000	
Ashard Rd. east of 115 - experimental (Freeman)	5	10.000	harden.			5	10,000	50/50 split (est. per Al)
Brush Spray	1	101000				\$	40,000	Sar So Spirit (CSL: per 74)
Road Construction Monies - TBD						5	111,088	Review monthly budget prior to spending
Equipment Rental	1		-			5	45,000	\$45k Crafco (crack seat)
Gravel	+			+		S	200,000	maintenance
Limestone	+		_	1		-	200,000	панцепансе
Line Striping	+			+		\$	70,000	
Shoulder Gravel	+			-		\$	140,500	20 - 20 - 20 - 20 - 20 - 20 - 20 - 20 -
Trees	+		_	-		\$	20,000	carryover from 2019
2020 - Township Match Program	+		-	-		3	20,000	1 - 00: 11 - 10
Twp Project (Arthur Twp)	1			-		6	20.000	* = 20; ** = 40
Twp Project (Frankin Twp)	+			-		\$	20,000	Contracted Work (801, 803)
Twp Project (Freeman Twp)	-		-	-				Board approved "18 carryover "19 so have double match \$
	+			-				
Twp Project (Frost Twp)	+		_	-		-		
Twp Project (Garfield Twp)	+		**	├		_		
Twp Project (Grant Twp)	-			-		S	40,000	Project TBD
Twp Project (Greenwood Twp)	-			_				
Twp Project (Hamilton Twp)								
Twp Project (Hatton Twp)								
Twp Project (Hayes Twp)			**		OFFICE TO SERVICE STATES	S	40,000	Project TBD
Twp Project (Lincoln Twp)								
Twp Project (Redding Twp)								
Twp Project (Sheridan Twp)							= - 3	
Twp Project (Summerfield Twp)								
Twp Project (Surrey Twp)								
Twp Project (Winterfield Twp)	T				100			
TOTAL	\$	1,420,221		\$	1,364,877	\$	2,113,846	
Federal \$ purchased \$ 155,113 7519?			-			\$	4,998,944	
Equip Rental \$ 45,000 941						-w	7,000,044	t .
Striping \$ 70,000 773			**		457 ***		Causalina	th Fadant access of
5 /U,UUU //3							S purchased	** Federal purchased
Two Revenue \$ 1.420.221 ***				S	Z. / Dd. 954	COULTER	t, shoulder, equip	E's shoules so
Twp Revenue \$ 1,420,221 801				_				_
Contracted Work \$ 1,503,733 801 & 762 Gravel				5	100,000	-		expense for now, not
Contracted Work \$ 1,503,733 801 & 762 Gravel Engineering Serv \$ 100,000 802				\$	100,000 200,000	Gravei		expense for now, not sure if it will be
Contracted Work \$ 1,503,733 801 & 762 Gravel Engineering Serv \$ 100,000 802 Payments MDOT \$ 340,000 805 3,634,067				s s	100,000 200,000 70,000	Gravel Striping	54	expense for now, not sure if it will be moved out at a later
Contracted Work \$ 1,503,733 801 & 762 Gravel Engineering Serv \$ 100,000 802	_			\$	100,000 200,000	Gravel Striping	54	expense for now, not sure if it will be